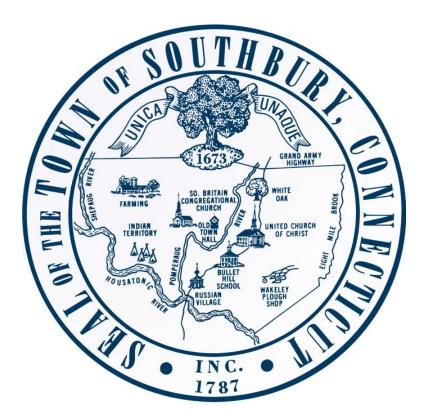
Overview – Presented to the Board of Selectmen October 18, 2018

Preparation of the first Strategic Plan for Southbury Connecticut



# Content

- Key Messages
- Plan Benefits
- Task Force Members
- Approach
- Plan Framework
- Approval / Implementation

## Key Messages

#### The Southbury Town Charter

"First Selectman is responsible for preparing and annually updating a strategic plan for the Town, such plan subject to the approval of the Board of Selectmen."

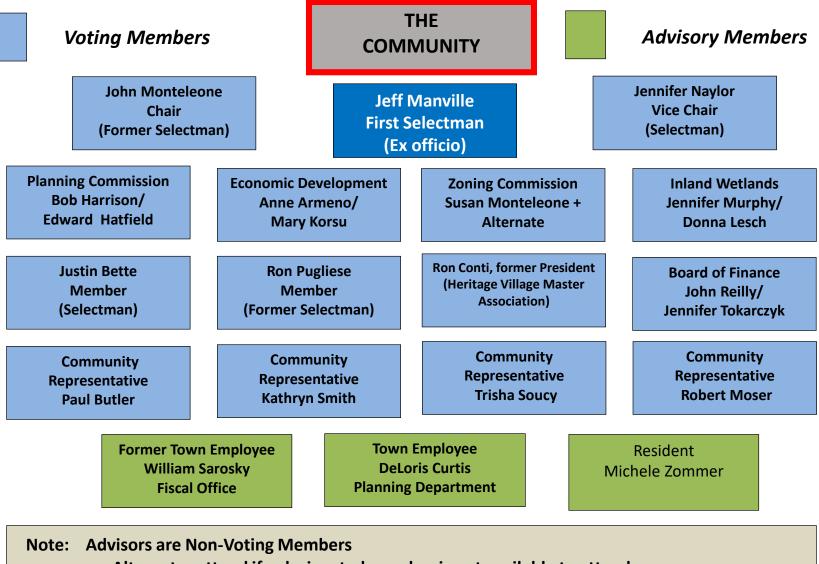
- In March 2017, formation of the Strategic Planning Task Force engaging town leaders, commissioners, employees, business owners and residents to prepare this Strategic Plan for the Town.
- This plan would set the priorities for town governance as well as responsible and sustainable town growth for the future.
- Became a "real-time" working process as important needs were addressed along the way.

### Benefits: The Plan will assist town officials in

- Promoting desired economic growth, while preserving our natural resources and environment
- Providing cost-effective high-quality town services
- Enhancing the quality of life of Southbury residents
- Assessing and adjusting direction in response to a changing environment

**Transparency --- Collaboration ---- Alignment** 

#### **Southbury Strategic Planning Task Force**



Alternates attend if a designated member is not available to attend

## **Strategic Plan Approach & Timing**

Phase I	Phase II	Phase III	Phase IV
Organization	Situation	Plan	Review and
	Assessment	Development	Approval
March 2017 –	June 2017 –	February 2018 –	August 2018 –
May 2017	January 2018	July 2018	November 2018
<ul> <li>Approval By BOS</li> <li>Community Announcements</li> <li>Form Task Force</li> <li>Create Website (Communications)</li> <li>Create Guiding Principles</li> <li>Approach &amp; Deliverables</li> <li>Roles &amp; Commitments</li> <li>Existing Plans Review</li> </ul>	<ul> <li>Internal/External Scan</li> <li>Work Groups Formed</li> <li>Key Issues/Implications</li> <li>Key Issue Teams/Priorities</li> <li>Brochure / Response Email</li> <li>Community Update</li> <li>SWOT Analysis</li> </ul>	<ul> <li>Community Survey</li> <li>Municipal Vision</li> <li>Strategic Pillars</li> <li>Objectives/Measures</li> <li>Recommendations</li> <li>Community Update</li> </ul>	<ul> <li>Review &amp; Approval by First Selectman</li> <li>BOS Review and Approval</li> <li>Communication to Community Stakeholders</li> <li>Creation of a Strategic Planning Commission to monitor performance</li> <li>Task Force disbanded</li> </ul>

#### Outcomes

- Task Force Members Recruited
- Task Force launched & Working
- Communications in
   Place

- Key Issues Vetted
- SWOT Completed
- Begin Drafting Priorities
- Select Third Party to help develop Survey Questions
  Plan drafted for final review
  - to Implement Plan
    - Monitor changes
    - Revise Plan as Necessary

#### More on the Process

• Initial Kick-off Meeting: March 2017

- Three areas of focus (Growing the Grand List / Efficient Local Government / Quality of Life
- Monthly Task Force Meetings: 23
- Focus Team working sessions
- Drafting Team working sessions
- Editors / Proofers finalizing
- People Hours: 1,000+
- Cups of coffee: too many to count

• Plan Submitted for Approval to the Board of Selectmen in October 2018

The Task Force Prepared the Plan with Comprehensive Community Input

#### ✓ Residents

- ✓ Businesses
- Elected officials
- ✓ Town staff
- Boards and Commissions
- Existing Plan review ex: POCD
- Website / Resources / Presentations

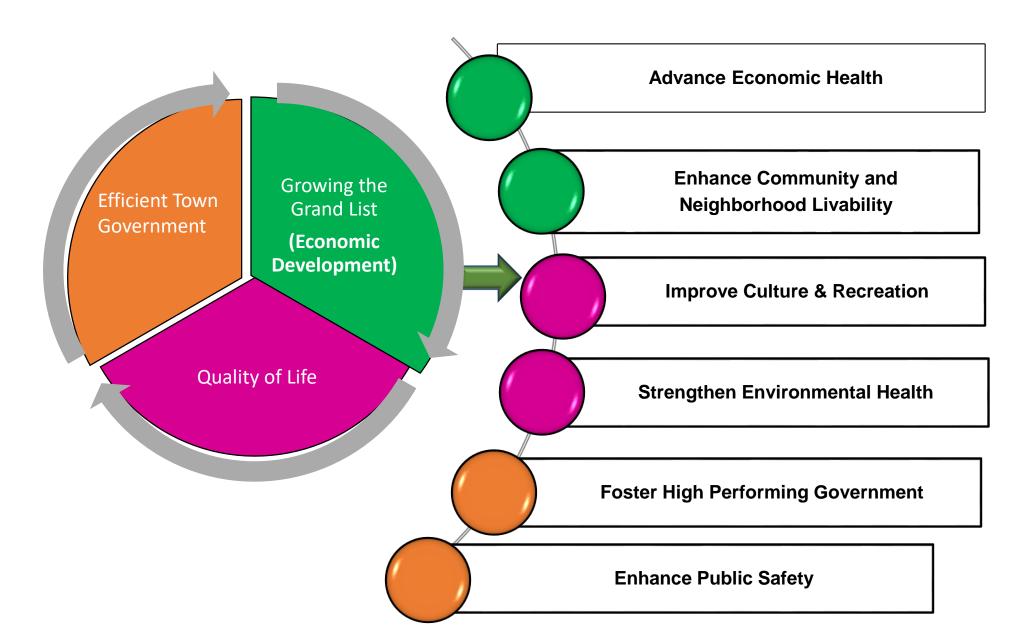
- Dedicated Community Input email
- Department head questionnaire
- Multiple Workshops
- Public Meetings
- Arts and Culture Forum
- A Business Summit
- Community-Survey (1,177 responses)

**Transparency --- Collaboration ---- Alignment** 

#### Framework (Handouts)



### **Southbury's 6 Strategic Pillars**



#### The Taskforce "Our Ask"

Review the final draft

Reach out for specific questions, etc.

 Approve and advance the plan at the November 1, 2018 Board of Selectmen meeting

Southbury Strategic Plan Implementation – Proposed Next Steps **Strategic Planning Task Force** (18 months to create the plan) transition to **Strategic Plan Commission** (on-going effort to update & multi-year effort to implement the plan)

#### Southbury Strategic Plan Role of the Strategic Plan Commission

Assist the elected officials, town employees, boards & commissions in providing the building blocks and coordination to move from plan to implementation

- WHAT is to be accomplished?
  - Identify and Communicate Key Objectives and Actions
  - Collect updates/revisions and incorporate them into the plan
- WHO will do it?
  - Organization and Leadership
- WHY it is necessary?
  - Justify and Set priorities
- HOW it will be accomplished?
  - Resources & Commitment to Action
- WHEN will it have to be accomplished?
  - Realistic Timeframes